	to Supply:		E BROKERAGE SE	RVICES	Contract No.: 752	-9239	
This agreeme FORT LAUD the "City" and	ERDALE , a F	d entered into	this the	day of	, 2005, is by and wenue, Fort Lauderda	between the CITY OF ile, FL 33301, hereinafter calle	∍d
Name of CO		Thomas Ru	itherfoord, Inc.				
Address: 1	1001 Haxall Po	olint	City:	Richmond	State: VA	Zip: 23219	
A Corporation	n 🗹 Al	Partnership	An Individu	ual 🗌 Other:			
Oity aid daves	for a period of	f two (2) year	ior Proposai (RFP) rs, with one-vear) for supplying the r	requirements of the Cit	Witnesseth that: Whereas, t ty for the items and/or service actor submitted a proposal tha	
Formal author	rization of this	s contract was	s adopted by the (City Commission on	December 20, 200	5 Pur-12	
Now, therefore agree as follow	e, for and in e	consideration	of the premises a	nd the mutual cove	nants herein contained	d, the parties covenant and	
terms, covena	ants and cond	12/19/0/ ditions:	for the requiremen	nts listed above and	during the period begir d according to the follo	owing specifications,	
a. The Reque attachments for reference are	orning a part	OF KEP NUM!	General Condition ber 752-9239 and	ns, Special Condition the Contractor's pr	ons, Specifications, ac oposal in response, fo	ddenda, if any, and other orm a part of this contract and	by
b. In construir shall be as foll	ng the rights a	and obligation	is between the par	rties, the order of pr	riority in cases of conf	lict between the documents	
2)	The City's R	t Form G-110 FP and all add proposal in re), Rev. 12/00 Idenda thereto esponse to the Cit	y's RFP			
service as sup	plied to the C	City is found to	accora with the spe to be defective or d	ecifications and be	of the highest quality. specifications the City	ne product and/or service that In the event any product and y reserves the right to cancel	is /or
d. Cancellatio service of furni goods or servic	isning the pro	nay cancel thi ducts and/or	is contract upon n services as specil	otice in writing shot fied herein upon 30	uld the Contractor fail days written notice.	to reasonably perform the This applies to all items of	***
e. Taxes Exen certain transac	npt: State Sations are tax	ıles (#16-03-1 able. Consult	196479-54C) and I your tax practition	Federal Excise (#59 ner for guidance wh	9-600319) Taxes are r nere necessary.	normally exempt, however,	
f. Invoicing: C Avenue, 6th Floon the invoice	ontractor will oor, Fort Lau	forward all in derdale, FL 3:	voices in duplicate 3301. If discount,	e for payment to the other than prompt	e following: Finance D payment terms applie	Department, 100 N. Andrews es, such discount MUST appea	ar '

on the invoice.

2. Contract Special Conditions contained in this contract Form 6	: The following special conditions are 3-110.	made a part of and modify the standard provisions
3. Contract Summary:		
a. Attachments:		
Inomas Rutherfoor	d, Inc.'s response to the RFP and a	copy of the RFP document.
b. Payment Terms:	Par Rap	
c. Delivery: Per	RTP	
d. Insurance: Yes	☑ No □	
e. Performance Bond	a management of the second of	
f. Procurement Speci	alist's Initials:	
4. Contractor's Phone Numbers	S: Office: 804-780-0611	Mobile:
5. Contractor's Fax Number:	804-788-8944	
6. Contractor's E-Mail Address:	Jennifer.Lindsey@Rutherfoord	.com Website:
City of Fort Lauderdale	1 19001	
By:	Anabule	
. \ .	Director of Procurement Services (City, Mana Auth: Sec. 2-180(8) of Code and Procurement	
Date:		
	Accieta Con Alloway	
Date:	Assistant City Attorne√(approved as	to form)
		And the second s
Contractor/Vendor	,	
	lik Z kiisksev	
	Name of Company Officer (please type	e or print)
By:	Authorized Officer's Signature	
Title:	<u> </u>	
Date: 📝 🖰 😜	esidunt	
<u>llimber</u>	6.4.6 Enalus	
Attest: WWF	Secretary (please type or print	
	Signature of Secretary	

Rutherfoord



Small difference in spelling,

Big difference in Insurance and Risk Management

For

The City of Fort Lauderdale, Florida

RFP #752-9239-01 and -02 Due Date August 30,2005 2:00 PM



Vendor Response Form

PROPOSAL SIGNATURE PAGE

TO: The CITY of Fort Lauderdale, FL

The below signed hereby agrees to furnish the following article(s) or services at the price(s) and terms state subject to all instructions, conditions, specifications addenda, legal advertisement, and conditions contained in th RFP. I have read all attachments including the specifications and fully understand what is required. By submittin this signed proposal I will accept a contract if approved by the CITY and such acceptance covers all terms conditions, and specifications of this proposal.

conditione, and opcompations of the	, ргорозиі.		
Proposal submitted by:	ud 8/	869/05 (date)	,
Name (printed): Jennifer Z. Lindsey	Title: Vice Pr	resident	
Company: Registration): Thomas Rutherfoord,	Inc		(Leg
(CONTRACTOR, IF FOREIGN CO AUTHORITY FROM THE DEPART (visit http://www.dos.state.fl.us/do	MENT OF STATE,	ALL BE REQUIRED TO OBTAIN A IN ACCORDANCE WITH FLORIDA	CERTIFICATE C STATUE §607.150
Address: 1001 Haxall Point			
CITY: Richmond S	State: VA	Zip: 23219	
Telephone No.: 804-780-0611	FAX No.: 1	804-788-8944	
E-MAIL Jennifer.Lindsey@Rutherfoor	rd.com		
Does your firm qualify for MBE or V	VBE status In accord	dance with Section 1.08 of General Co	onditions? MB
ADDENDUM ACKNOWLEDGEMEN and are included in his proposal:	√T - Proposer ackno	owledges that the following addenda I	nave been receive
Addendum No.		Date Issued	

<u>VARIANCES</u>: State any variations to specifications, terms and conditions in the space provided below c reference in the space provided below all variances contained on other pages of RFP, attachments or propose pages. No variations or exceptions by the Proposer will be deemed to be part of the proposal submitted unless such variation or exception is listed and contained within the proposal documents and referenced in the space provided below. If no statement is contained in the below space, it is hereby implied that your proposal complie with the full scope of this RFP.

Variances:

TABLE OF CONTENTS

Signature Page

Part I - Cost Information

Part II – Technical Information

Part III – Questionnaire

Part IV - Appendix

- Certificate of Insurance
- Rough Notes Agency of the Year
 - Additional Resources
 - Assurex
 - BI 100



O'What a difference

PART I COST INFORMATION



We will provide to the City of Fort Lauderdale, unlimited consultative services all brokerage services for the flat fee of \$60,000 per year. Based on the schedule of policies that was included as Addendum A, this fee should save the City a minimum of \$40,000 per year in commissions.

It is anticipated that on-site loss control and inspection services will be provided by your carriers. In the event that on site loss control is required by your broker and is not provided by your carrier, we will negotiate in your renewal pricing for the carrier to compensate Rutherfoord for these costs. Your primary account executive, Jennifer Lindsey is already in the Boca Raton and Fort Myers area at minimum of quarterly for on site visits.



PART II

TECHNICAL INFORMATION



Letter of Interest

August 26, 2005

Risk Management Division City of Fort Lauderdale Florida 101 NE 3 Avenue Suite 300 Fort Lauderdale, Florida

Dear Committee;

I am proud to have the opportunity to present and introduce to The City of Fort Lauderdale, the qualifications of our people and firm. Our company began in 1916, with an office in Roanoke, Virginia and New York, New York. The agency grew and prospered under the guidance of Rutherfoord, a knowledgeable and widely respected student of the insurance business. Thomas D. Rutherfoord, Rutherfoord's nephew and a central figure in the original partnership, incorporated the present company in 1963. Offices were added in Alexandria and Norfolk, Virginia. In 1983, Thomas D. Rutherfoord, Jr., took over and is currently chairman of the board. We have since added offices in Richmond, Raleigh and Charlotte, N.C, a Healthcare Practice in Philadelphia, and an Environmental Division in New Jersey. Strength, experience, integrity and ingenuity are Rutherfoord traditions, which have remained unchanged for over three-quarters of a century. We are proud that in 2004 we were named Rough Notes Marketing Agency of the Year for the United States and are also one of the 100 largest Insurance Brokers in the County as named by Business Insurance (#51).

I promise that the creativity, versatility and level of technical expertise that our team represents will be matched by few. Their resumes and references will hopefully confirm this for you. Where I believe that we are absolutely unmatched is in our ability and desire to bring you a passion for doing things the right way and doing everything possible to earn your trust.

In 1995, we adopted the slogan "The Assurance Company". Assurance is defined as: 1) the act of assuring; a pledge 2) the state of being sure or certain 3) security; safety 4) self-confidence; self-reliance. The customer representatives have proven reputations in our industry of exhibiting high levels of integrity, ethics and responsibility.

As you know, it takes many people working together to be able to commit to delivering you a high quality product on a consistent basis. The services that will be rendered to The City, by your primary service team, have been identified for you. On behalf of the 240 employees of Rutherfoord, I thank you for this opportunity and encourage you to get to know more about us at www.rutherfoord.com.

Sincerely,

Thomas R. Brown, CEO The Rutherfoord Companies



2. STATEMENT OF PROPOSED SERVICES

(a) Assessment of the capability to perform the services

Not only are we capable – we are ready and excited over the possibility of working with the City of Fort Lauderdale. Bring your issues and opportunities. We understand that budgets are tight. We understand that with a municipality as a client, you never know how we will be called upon. Some of the more unique "opportunities" we have had with our entity clients;

- Purchase of a shopping mall in an "in effectively" used area, dealing with public perception, contracts, and lenders.
- Designing a "point and click" program for a municipal client that wanted the ability for potential vendors to go to their website and determine what the insurance requirements would be for a given contract.
- A school that booked (and paid for) a prom at an uninsured location serving food
 another that agreed to use a bus line to transport students that would not add
 them as an additional insured for general liability coverage.
- A City that need a weighted program to charge back workers compensation "premiums" (they are self insured) and losses to each department.
- On two occasions we realized we could purchased first dollar guaranteed cost insurance coverage for volunteer fire departments for less than we were funding for actuarially under the self-insurance plan.
- Industrial and Economic Development Authorities that were agreeing in lease agreements to consider to hold a third party harmless — an exposure normally not funded for in a self insurance municipal program.

(b) Distinctive Competence

Our references and the scope of the projects we have been involved in are the best testimony as to our level of competence. Most important is our passion for being there for our clients. Your issue is our issue – your success is how we judge ours. Your primary account executive is always available to you.



(c) Approach

We want to very quickly become an extension of your Risk Management team. In the first 30 days of contract award, we would anticipate gaining a full understanding of the purchasing decisions that have been made. While reviewing the coverage parts we would look for uncovered exposures and through analysis of the potential, determine in conjunction with the Risk Manager if it is a risk best managed by self assuming or transferring via a traditional insurance policy. We want to become familiar with the goals of your risk management department and structure our services and the delivery of them around those goals. We would suggest looking historically at your premiums, losses, and deductibles with the goal being that you get the most of your dollars, paying particular attention to those exposures that you have where you may no have immunity. Additionally we suggest that with in excess of 235 million dollars scheduled for capital improvements in the next 4 years, we immediately do a feasibility study as to whether or not a rolling construction wrap up makes sense for the City. Being true to our culture, we will be your trusted advisor and your partner in managing your risks and controlling your costs.

(D) Marketing

Our ability to represent you to potential underwriters is extremely important in that it not only directly affects the type and quality of the programs they will offer you, but also serves to establish and foster your reputation as a customer to the industry.

Underwriters will have a much higher comfort level with your account from an insurance standpoint if they feel your agent is someone:

- who truly understands your business and the associated exposures;
- > who knows your appetite for risk;
- > who knows your dedication towards providing a safe environment for both your employees and your customers (all 165,000+ of them!).

More times than not, you will not meet your underwriters unless they are successful in obtaining your business. As a result, the quality with which we present Fort Lauderdale to your potential insurers will show in the quality of the product they ultimately offer you. We will strategize with you as to how various issues that may arise will be communicated to your carrier. We will partner with you so you can be part of the process and not just subject to the outcome. We are talented and skilled negotiators. Combining these skills with our understanding of your goals and needs creates a winning situation for the City of Fort Lauderdale.



Our relationships with the underwriting community are strong. Due to the consolidation and mergers of many of our competitors over the last 24 months, a good bit of premium dollars have been pulled away from local underwriters. As a result, many of them focus their efforts on the large Regional Brokers who have a vested interest in growing the community they operate within.

The team we bring to you is extremely technically proficient when it comes to reviewing your coverage's for accuracy and proper form. Rutherfoord utilizes a three tiered system of checking coverage's. The process starts with a technical assistant and ends with your account executives.

We review you policies three different times and will still have them <u>in your hands within</u> 60 days of the effective date.



- 3. The Firm, since we do not have a physical location on the State of Florida does not need a business license. All personnel assigned to you account will have a non resident Property, Casualty and Consultants license for the State of Florida.
- 4. Certificate of Insurance is included in the Appendix.
- 5. We are willing to put 20% of our fee at risk if, at the end of one year we have not exceeded all of your expectations in the area of risk management consulting and brokerage services.
- 6. Answered in #2 letter c.
- 7. We guarantee that all requests from The City will be responded to in the same business day. We have assigned personnel to this contract that will be immediately available.
- 8. And 9. Rutherfoord policy is that we fully disclose all market access and results, along with all income. As the largest privately held agency in Virginia, #51 in Business Insurance's Top 100 in the Country, and he Assurex partner for The State of Virginia, we have direct access to over 50 standard property and casualty markets and another 70 through the Surplus Lines market.
- 10. Based on the policies that are in force currently, loss control services by the carriers are probably being funded for in the premiums already being paid. The fee quoted here includes unlimited brokerage and consultative services. Other services that are available are:
- On-Site loss control at a rate of \$175.00 per hour subject to a minimum of 8 hours. Note that consultative loss control services including any available programs not requiring a person on site is included.
- The environmental engineering services of Faulkner and Flynn on site at \$225.00 per hour. Environmental consulting though your primary account executive are unlimited, and included in your annual fee.
- 11. As a privately held firm (we are an ESOP), we do not release our financial statements. Our banker however, will be happy to discuss our financial status with you in addition to answering any of your questions.

Mr. A. Morris Turner, Jr. First Citizens Bank 110 Church Avenue Roanoke, VA 24011 540-345-6308





PART III

QUESTIONNAIRE



1) Thomas Rutherfoord, Inc. was formed as a general insurance agency in 1916 in Roanoke, Virginia. The Agency started as an agency specializing in the surety and insurance needs for the construction industry in Virginia and along the East Coast. Rutherfoord gained national recognition by designing the first retrospectively rated Worker's Compensation policy. This policy was written for Bethlehem Steel by the agency's New York office.

Rutherfoord Companies now has ten offices from New Jersey to Georgia and 240 employees. The primary account executive, Jennifer Lindsey has over 25 years insurance experience, the last 10 of which are primarily dedicated to municipalities. The account assistant, Robin Johnson also has 10 years experience with municipalities and has recently achieved the ARM-P (Public Entity) designation.

2) We offer for your consideration, not just our municipal clients but a few of our larger risk management clients (on DVD). They all have clients to serve, a fiduciary responsibility to spend their money wisely, and program structures that are similar to The City's. We encourage you to contact them and ask about what it's like to do business with a broker who bases their success on yours:

Municipal References

County of Chesterfield, VA

Karen R. Russell, JD Director of Risk Management P.O. Box 788 Chesterfield, VA 23832 804-796-2128 Population 288,925 Since May 1999

City of Roanoke, Virginia

Glenn A. Asher, ARM Risk Management Officer 215 West Church Avenue, Room 506 Roanoke, VA 24011 540-853-1856 Population 96,397 Since January 2004

Wilhelmina Boyd General Manager Roanoke Civic Center 1150 Williamson Street Roanoke, VA 24012 540-853-5367



O What a difference

City of Charlottesville, Virginia

Mark Brown Risk Manager, City of Charlottesville 610 East Market Street Charlottesville, VA 22902 434-970-3862 Population 45,049

Al Elias Purchasing Manager 610 East Market Street Charlottesville, VA 22902 434-970-3862



3) Your Team

Would you ever choose an insurance broker based on one little letter that makes the name more memorable? You wouldn't. We wouldn't ask you to. What we would ask you to do is to ask the question "Why Rutherfoord?" Why would you, if you were not already with us, would you choose us? Why would you stay with us since we are already your broker? There are insurance brokers larger and smaller than ours, though few are older—we were founded in 1916. There are names better known than ours. Those aren't the differences that count. Let us spell out for you the ones that we think are.

Many brokers would tell you about their products and services first. Drop the names of big-name clients. Tell you how they have special insurer relationships unlike anyone else's. We start in a different place: risk management.

Our first responsibility, as we see it, is to help you reduce your potential for loss, not to sell you insurance. Good risk management is part of the holistic approach we take at Rutherfoord. Determine the risk. Decide who should assume it. Then control risk through loss control and claims management. In the long run, controlling losses helps you contain insurance costs. Our staff, many of whom have worked as underwriters or corporate insurance managers, includes Certified Safety Professionals highly specialized in the industries of a number of our clients. Their collective experience makes a difference. It can save you on premiums. It can be a lifesaver.

There is a phenomenon in the insurance industry that can be blamed, we suppose, on the prevalence of annual premiums. Your broker sets up your insurance program and then puts it on auto pilot. In the absence of a claim or a question, you still get an annual call to see how things are going and to update you on any policy or premium changes. We don't think you can call that client service.

Rutherfoord's offices and brokers have a different perspective. It is our job, we believe, to scan the insurance horizon regularly for opportunities that might lower a client's costs, reduce exposure to risks, or perhaps improve an employee benefit program. We keep our eyes peeled and our ears tuned to new developments in the world, nation, states, and localities that might warrant a change in your insurance program. We pay attention to events in clients' industries and in our own. When we hear something important, you'll hear from us.



But you'll hear from us anyway. Not necessarily every day or every week — although if you need us every day or every week — we are here for you. If you're like many of our clients, you have more important things on your daily agenda than just courtesy calls from your insurance broker. We'll be in touch often enough to know how you are doing—and how we are doing. From our point of view, that's another good way to make a difference. As brokers, we're in the middle of things— putting clients together with insurers. All brokers do that. We think we do it exceptionally well.

Although relationships change from time to time, we cultivate long-term associations with insurers whose strengths benefit our clients.

In such relationships, insurers give us access to their senior management and often approve requests that might not be made every day for any broker.

Call it a circle of trust—and a significant point of difference for you.

You soon will narrow your decision down to the few that you have determined have all the resources that you need and want, and have presented you with a team of impressive people that will be available to you. At this point you need to ask yourself what we believe to be some very important questions.

Q. How available will those resources be to you on a day to day basis? Is there an internal chargeback system that will affect the level that is available to me? Municipal risk management departments are constantly changing based on what's important today? The specialists you need today may not be the one you need tomorrow – or next week. However, when you have a need, it is normally immediate and your brokers' ability to perform for you quickly and economically can seriously affect the way your internal folks perceive your effectiveness. Scary.

Rutherfoord says....

A. We have reviewed and discussed in depth all of the services outlined in your RFP. Our fee to provide you these services is all inclusive as outlined. Special projects of a longer duration may need to be priced separately. One important item that differentiates Rutherfoord is that in a true emergency situation every single resource is available to you on an immediate basis to get you through the immediate crisis. No additional charge — ever — period. In addition, your Rutherfoord team always has full access to any Rutherfoord specialist on a consultative basis at any time. Sure makes your life easier when you have an issue that may involve two or three different areas. Maybe more importantly however, it gives all our people the ability to react and respond to our clients quickly and efficiently.



Q. Is the team you've met going to be your team next month? You've already determined that the broker has the resources you need – but who will deliver and direct them for you? At the end of the day it really is all about the people that have been presented to you.

Rutherfoord says....

A. Your primary account manager should not change through the duration of your contract. This is the person who has promised to rally resources that you need. At Rutherfoord, every person on your team is your "day to day". We all have areas of specialty – since we believe the days of the insurance "generalist" are truly gone. Your account manager's specialty is managing our agreements, staying abreast on all the industry issues that affect you, and directing all the services that Rutherfoord has to offer you. This is the person that you need to believe will work tirelessly for you 24/7.

Resumes'

Jennifer Z. Lindsey Vice President and Marketing Manager Rutherfoord Richmond, Virginia

Responsibilities:

Jennifer is a client advocate in the areas of insurance and risk management. She develops and executes and tracks service plans responding to individual clients wants and needs. In addition she manages all carrier contracts and underwriting relationships, designs, prices and secures coverage and risk transfer programs, large deductibles and retrospectively rated programs.

Experience:

Prior to joining Thomas Rutherfoord, Inc. in 1998, Jennifer had twenty years industry experience with the last nine of which with a national broker. There she served as a Senior Broker and regional resource for large manufacturers, municipalities, medical malpractice, and large or loss sensitive programs. In addition to Marketing and Client Services, her background includes Insurance Carrier Administration and Claims experience. Her focus at Rutherfoord continues to be Municipal Governments.

Professional Accomplishments:

Jennifer is licensed for Property, Casualty and Consulting as a resident in Commonwealth of Virginia, twenty other states on a non-resident basis. Member Virginia PRIMA, Pursuing ARM designation.



Robin G. Johnson, ARM, ARM-P Senior Account Manager Rutherfoord Richmond, Virginia

Responsibilities:

Robin provides servicing to our property and casualty clients which includes determination and identification of new exposures and changes to existing exposures, accounting, obtaining premium quotations, preparation of proposals. Her main emphasis is servicing our client's needs and providing day-to-day contact.

Experience:

Robin has twelve years industry experience prior to joining Rutherfoord in 1998. The last five years as an Administrative Broker with a national broker handling their public entity, healthcare, construction and property management accounts.

Professional Accomplishments:

Robin obtained the Associate in Risk Management designation in 2002. She obtained her ARM-P (Public Entity Designation) in 2003.

L. Max Travis, III Risk Control Consultant Rutherfoord Assurance Services, Corp. Richmond, Virginia

Responsibilities:

Max provides risk control services to our clients. Services include job-site audits, safety training, hazard assessment, safety policy and program evaluation, regulatory compliance and coordination of carrier loss control services.

Experience:

Max graduated cum laude from Virginia Commonwealth University with a Bachelor of Science degree in Safety and Risk Administration. Prior to joining Rutherfoord in 1999, Max worked in loss control with the ERIE Insurance Group and Harman Mining Corporation in Grundy, Virginia as a Safety Specialist.

Professional Accomplishments:

Max is an authorized OSHA Construction Outreach Trainer. Along with that, the holds a Certification from MSHA for Surface and Strip Mining. He is currently pursuing his Associate Safety Professional (ASP) designation.



Karen F. Kestle Vice President Director – Claims Services Rutherfoord Assurance Services Corp. Richmond, Virginia

Responsibilities:

Karen manages the activities of Rutherfoord's Claims Adjusting and Consultative Claims units. She is involved in marketing claim service to prospective and current customers. Karen is also involved in large losses, coverage issues and monitoring loss trends for clients. She assists Rutherfoord's Account Executives in identifying areas for claim management improvement and acts as the intermediary between customer and carrier on claims issues.

Experience:

Karen began her insurance career in 1980 and joined Rutherfoord in 1998. Prior to joining Thomas Rutherfoord, Inc., Karen was the Claims Manager and Risk Manager in the Corporate Risk Management Departments of Heilig-Meyers Furniture Company and Reynolds Metals Company for over seventeen years.

Professional Accomplishments:

Karen was a member of the Virginia Chapter of the Risk & Insurance Management Society and served on Virginia I-Day Committees.

Mark J. Richard Account Executive Environmental Specialist The Rutherfoord Companies Richmond, Virginia

Responsibilities:

Mark is responsible for procuring and managing commercial accounts. He also serves as the environmental insurance specialist for Rutherfoord. Mark has extensive experience in environmental insurance including site specific pollution coverage, UST & AST coverage, real estate development portfolio coverage, environmental response and remediation contractors, lead & asbestos contractors, general contractor pollution coverage, landfill and hazardous waste treatment and storage facilities.

Risk Management services include environmental risk assessment, regulatory compliance review, financial responsibility filings, statistical analysis, review of risk transfer in contracts, Claims Loss Analysis including periodic review of claims reserves and verification of experience modifications.



Experience:

Prior to joining Thomas Rutherfoord, Inc., Mark worked 15 years for Marsh & McLennan, Inc. as a Vice President managing middle market accounts. Other responsibilities included serving on the broker's dedicated underwriting program national advisory board, and serving as the Environmental Advisor for the Southeast Region. Mark has served on the National Products Advisory boards for Aetna C & S and PMA. Mark served as the Client Manager for national and regional environmental remediation contractors and Petroleum Jobbers and distributors with annual sales of \$65 to \$250,000,000. Mark graduated from Virginia Commonwealth University in 1977 with a degree in Social Psychology and a minor in Business.

Professional Accomplishments:

Mark has taught the insurance portion of the MCV/VCU Asbestos Project Designer Annual Refresher Course and the Lead Abatement Contractors licensing course. Mark served on the Technical Advisory Council for Solid Waste Regulations and as a consultant on Brownfield's issues for the Virginia Department of Environmental Quality.

- 4) There are no lawsuits contemplated or pending.
- a) No staff member, nor any servicing division of Rutherfoord has a lawsuit pending.
- b) There have been no judgments against any staff member or any servicing division of Rutherfoord in the last 5 years.







O, WILL A DEFENERGE

Rutherfoord continues unique innovations that resulted in its winning Agency of the Year

By Dennis H. Pillsbury

ast year at this time,
Thomas Rutherfoord, Inc.,
appeared on the cover of
Rough Notes as our May
Marketing Agency of the Month. The
story of the agency delineated a
history of innovation and creativity
that has led to the agency's current
prominent position in its marketing
area and clearly impressed its peers
as our previous monthly winners
voted to honor them as the 2004
Agency of the Year. In the last

10 years, the agency has increased its revenues from \$7 million to more than \$40 million.

Last year's acquisition of Faulkner & Flynn, an environmental engineering consulting firm based in the agency's hometown of Roanoke, Virginia, exemplifies the innovative approach to risk mitigation that has been the hallmark of Rutherfoord's growth and its emphasis on value-added services. Since the acquisition, Rutherfoord has really been "expanding on the environmental side," according to George (Shad) Steadman, who was recently named

president and chief operating officer of the agency. "I don't think anyone has what we have in this regard," Shad continues proudly. "We're heavier on the engineering side than on the brokerage side in this area. Our approach is to reach an engineered solution first before getting to the product. At Faulkner & Flynn we have an 80/20 ratio of engineers to brokers."

This environmental expertise has enhanced the agency's competitive position. "Our commitment to risk management and engineering services has enabled us to compete

>impuny, helps companies reduce risk factors that can raise insurance related costs 110d control programs individually tailored to specific needs, Experienced ASC risk Clients and insurance carriers to identify, analyze, and reduce risks. WORK AS A THAM TO DEVELOP AND EMPLEMENT INNOVATIVE, LILEAT APPROACHES broad range of individual experience in private sector industries, insurance The team's expertise covers such areas as risk management, workers compensation, tou, manafacturing, health care, hespitalay, laabitational, retail, and transportation. peed by our near might include the following: 2-ent planning 2-SULA, DOT, EPA, DEQ, etc.] veys of employees 2-th leading and trailing indicators ans program development -/ health, and environmental training agement -/ organizational development -/ applicational development -/ sultains approach a company's risk management needs not as safety, health, and as business people striving to bring measurable solutions and results to and as business people striving to bring measurable solutions and results to make any are emphasized in every aspect of our work for our clients. Our train works tatagement beant, listening intently and carefully to the client's needs and -/ it is select group of insurance carriers and our integrated approach to reducing	ind control programs individually tailored to specific needs. Experienced ASC risk clients and insurance carriers to identify, analyze, and reduce risks. WORK AS A TEAM TO DEVELOP AND IMPLEMENT INNOVATIVE, EMENT APPROACHES broad range of individual experience in private sector industries, insurance: The team's expertise covers such areas as risk management, workers compensation, toro, manufacturing, health care, hospitality, habitational, retail, and transportation. aped by our team might include the following: Neut planning DSHA, DOT, EPA, DEQ, etc.) veys of employees aims program development clients, and environmental training agement d organizational development Trains I, EPA I sultants approach a company's risk management needs not as safety, health, and as lustness people striving to bring measurable solutions and results to our ity are emphasized in every aspect of our work for our clients. Our team works ranagement team, listening intently and carefully to the client's needs and	clicuts and insurance carriers to identify, analyze, and zeduce risks. **Clicuts and insurance carriers to identify, analyze, and zeduce risks. **WORK AS A TEAM TO DEVELOP AND IMPLEMENT INNOVATIVE, EMENT APPROACHES** **Droad range of individual experience in private sector industries, insurance as The team's expertise covers such areas as risk management, workers compensation, ton, manufacturing, health care, hospitality, habitational, retail, and transportation speed by our team might include the following: **Pent planning** **DSHA, DOT, EPA, DEQ, etc.** **Peys of employees** **The beading and trailing indicators** **The salith, and environmental training** **Tours** **LEPA** **LEPA** **E** **Intiants approach a company's risk management needs not as salety, health, and as business people striving to bring measurable solutions and results to our lity are emphasized in every aspect of our work for our clients, our team works battagement team, listering intently and carefully to the client's needs and Aith a select group of insurance carriers and our integrated approach to reducing		Orporation(ASC)—Risk Control
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